OPERATING REVENUES	Budget Fiscal Year 2024	2022 Fiscal Year Actual Sep 2022	$ Var to PY	% Var to PY	2023 Fiscal Year Projection Projection	$ Var to Proj	% Var to Proj	2023 Fiscal Year Budget Budget	$ Var to PY	% Var to PY Budget
Gross Patient Revenue										
Inpatient Revenue	$445,626	$408,784	$36,842	9%	$561,159	($115,533)	(21%)	$353,767	$91,859	26%
Outpatient Revenue	2,144,002	2,012,767	131,235	7%	1,991,512	152,490	8%	2,135,177	8,825	0%
Emergency Dept Revenue	4,839,702	3,724,031	1,115,671	30%	4,274,403	565,299	13%	4,131,963	707,739	17%
Clinic Revenue	1,521,094	1,215,507	305,587	25%	1,402,080	119,015	8%	1,410,174	110,920	8%
Other Patient Revenue	0	45,024	(45,024)	(100%)	19,906	(19,906)	(100%)	0	0	0%
340B Revenue	0	54,894	(54,894)	(100%)	(2,284)	2,284	100%	63,849	(63,849)	(100%)
Total Gross Patient Revenue	$8,950,425	$7,461,008	$1,489,417	20%	$8,246,775	$703,649	9%	$8,094,930	$855,495	11%
Revenue Deductions										
Contractual Adjustments	$1,394,993	$854,605	$540,389	63%	$996,300	$398,693	40%	$1,253,064	$141,929	11%
Bad Debt Expense	298,262	251,875	46,388	18%	242,329	55,933	23%	239,529	58,733	25%
Indigent Care Write-Off	174,043	110,309	$63,734	58%	158,168	$15,875	10%	201,959	($27,916)	(14%)
Total Revenue Deductions	$1,867,299	$1,216,788	$650,510	53%	$1,396,796	$470,502	34%	$1,694,552	$172,747	10%
Net Collectable Revenue	**$7,083,126**	**$6,244,220**	**$838,906**	**13%**	**$6,849,979**	**$233,147**	**3%**	**$6,400,378**	**$682,748**	**11%**
Net Collectable Revenue Margin	79.1%	83.7%	-4.6%	-5.4%	83.1%	-3.9%	-4.7%	79.1%	0.1%	0.1%
Non-Operating Revenue										
Donations	$0	$0	$0	0%	$0	$0	0%	$0	$0	0%
Grants	195,840	767,259	(571,419)	(74%)	255,681	(59,841)	(23%)	210,840	(15,000)	(7%)
Property Tax	993,298	1,007,094	($13,796)	(1%)	905,044	$88,254	10%	944,114	49,184	5%
Other Sources	206,695	(140,055)	346,750	248%	391,163	(184,468)	(47%)	68,468	138,227	202%
Total Non-Operating Revenue	**$1,395,833**	**$1,634,297**	**($238,464)**	**-15%**	**$1,551,889**	**($156,056)**	**-10%**	**$1,223,422**	**$172,411**	**14%**
Total Revenue	$8,478,959	$7,878,517	$600,442	8%	$8,401,868	$77,091	1%	$7,623,800	$855,159	11%

OPERATING EXPENDITURES	Budget Fiscal Year 2024	2022 Fiscal Year Actual Sep 2022	$ Var to PY	% Var to PY	2023 Fiscal Year Projection Projection	$ Var to Proj	% Var to Proj	2023 Fiscal Year Budget Budget	$ Var to PY	% Var to PY Budget
Personnel Costs										
Salary	$4,529,457	$3,818,480	$710,978	19%	$4,057,292	$472,165	12%	$3,793,132	$736,325	19%
Benefits	1,354,585	1,022,663	331,922	32%	1,255,353	99,233	8%	1,390,001	(35,416)	(3%)
Other Employee Expenses	75,190	76,946	(1,756)	(2%)	77,706	(2,516)	(3%)	73,000	2,190	3%
Contract Labor	50,000	30,348	19,653	65%	0	50,000	0%	50,000	0	0%
Total Personnel Costs	$6,009,233	$4,948,436	$1,060,796	21%	$5,390,350	$618,882	11%	$5,306,133	$703,100	13%
Personnel Costs/ Gross Revenue	67.1%	66.3%	0.8%	1.2%	65.4%	1.8%	2.7%	65.5%	1.6%	2.4%
Other Operating Expenditures										
Purchased Services	$859,176	$640,511	$218,665	34%	$986,960	($127,784)	(13%)	$771,742	$87,434	11%
Supplies	581,778	648,874	(67,096)	(10%)	567,430	14,347	3%	526,170	55,608	11%
Lease & Rental	$10,015	$24,527	($14,512)	(59%)	$10,400	($385)	(4%)	$11,992	($1,977)	(16%)
Repairs & Maintenance	46,409	39,437	6,972	18%	23,629	22,780	96%	80,595	(34,186)	(42%)
Hospital Insurance Expense	$76,072	$85,154	($9,082)	(11%)	$52,029	$24,043	46%	$58,978	$17,094	29%
Utilities	132,834	93,728	39,106	42%	123,024	9,811	8%	112,503	20,331	18%
Other Expenses	$121,486	$120,494	$993	1%	$145,573	($24,087)	(17%)	$214,877	($93,391)	(43%)
Capital Expenditures	2,000,000	896,993	1,103,007	123%	403,895	1,596,105	395%	1,654,001	345,999	21%
Total Other Operating Expenditures	$3,827,770	$2,549,719	$1,278,051	50%	$2,312,940	$1,514,830	65%	$3,430,858	$396,912	12%
Total Other Operating Expenditures	1,827,770	1,652,726	175,044	11%	1,909,045	(81,275)	-4%	1,776,857	50,913	3%
Total Operating Expenditures	**$9,837,003**	**$7,498,155**	**$2,338,847**	**31%**	**$7,703,291**	**$2,133,712**	**28%**	**$8,736,991**	**$1,100,012**	**13%**
Total Operating Expenditures	7,837,003	6,601,162	1,235,840	19%	7,299,395	537,608	7%	7,082,990	754,013	11%
Income (Loss) from Operations	**($2,753,877)**	**($1,253,936)**	**($1,499,941)**	**(120%)**	**($853,312)**	**($1,900,565)**	**(223%)**	**($2,336,613)**	**($417,264)**	**(18%)**
Operating Margin	-30.8%	-16.8%	-14.0%	-83.1%	-10.3%	-20.4%	-197.4%	-28.9%	-54.2%	-187.8%
Net Income (Loss)	**($1,358,044)**	**$380,362**	**($1,738,405)**	**(457%)**	**$698,577**	**($2,056,621)**	**(294%)**	**($1,113,191)**	**($244,853)**	**(22%)**
Net Income Margin	-13.1%	4.2%	-17.3%	-413.9%	7.1%	-20.3%	-284.1%	-11.9%	-1.2%	-9.9%

OPERATING EXPENDITURES	Budget Fiscal Year 2024	2022 Fiscal Year Actual Sep 2022	$ Var to PY	% Var to PY	2023 Fiscal Year Projection Projection	$ Var to Proj	% Var to Proj	2023 Fiscal Year Budget Budget	$ Var to PY	% Var to PY Budget
Depreciation Basis										
Total Operating Expenditures	$9,837,003	$7,498,155	$2,338,847	31%	$7,703,291	$2,133,712	28%	$8,736,991	$1,100,012	13%
Less Capital Expenditures	(2,000,000)	(896,993)	(1,103,007)	(123%)	(403,895)	(1,596,105)	(395%)	(1,654,001)	(345,999)	(21%)
Depreciation	$346,293	$225,155	$121,138	54%	$254,034	$92,259	36%	$269,306	$76,987	29%
Total Operating Expenses	8,183,295	6,826,317	$1,356,978	20%	7,553,429	$629,866	8%	7,352,296	$830,999	11%
Income (Loss) from Operations	**(1,100,169)**	**(582,097)**	**(518,072)**	**(89%)**	**(703,450)**	**(396,719)**	**(56%)**	**(951,918)**	**(148,251)**	**(16%)**
Operating Margin	-15.5%	-8%	-8%	-99%	-8.5%	-7%	-82%	-11.8%	-4%	-32%
Total Net Income (Loss)	**295,664**	**1,052,200**	**(756,536)**	**(72%)**	**848,438**	**(552,775)**	**(65%)**	**271,504**	**24,160**	**9%**
Total Net Income Margin - Dep Basis	3.3%	14%	-11%	-77%	10.3%	-7%	-68%	3.4%	0%	-2%

Publisher's Affidavit of Publication

STATE OF IDAHO }
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County of Valley }

I, Tricia Warren, being duly sworn and say, I am the office manager of The Star-News, a weekly newspaper published at McCall, in the County of Valley, State of Idaho; that said newspaper is in general circulation in the county of afore said and is a legal newspaper; that the PUBLIC NOTICE, a copy of which is enclosed hereto and is a part hereof, was published in said newspaper once a week for a period of two weeks in the regular and entire issue of every number there of during the period of time of publication, and was published in the newspaper proper and not in a supplement; and that publication of such notice began August 3, 2023 and ended August 10, 2023.

Tricia Warren

Subscribed and sworn before me this the 10th day of August, 2023.
STATE OF IDAHO COUNTY OF VALLEY }

On this 10th day of August in the year of 2023, before me, a Notary Public, appeared Tricia Warren, known or identified to me to be the person whose name subscribed to the within instrument, and being by me first duly sworn, declared that the statements therein are true, and acknowledged to me that she executed the same.

TOM GROTE NOTARY PUBLIC Comm. No. 7600 STATE OF IDAHO

Tom Grote
Notary Public for Idaho
Residing at McCall, Idaho
Commission Expires 1/19/2024

NOTICE OF PUBLIC HEARING
CASCADE MEDICAL CENTER REGARDING ADOPTION OF BUDGET FOR FY 10/01/2023 TO 9/30/2024

LEGAL NOTICE is hereby given that a PUBLIC HEARING will be held on the 16th day of August, 2023 at 12:00PM Mountain Time for the consideration of a proposed budget for fiscal period October 1, 2023 to September 30, 2024, pursuant to provisions of §50-1002 Idaho Code.

Any interested parties may use video conferencing via Zoom or teleconference by using the following phone number and access codes: 877 853 5247 (US Toll-free), meeting ID 863 6957 7449 and meeting password 341102 to show cause why such proposed budget should or should not be adopted. Anyone desiring accomodations for disabilities related to the hearing, contact Cascade Medical Center at 208-382-4285, at least 48 hours prior to the public hearing.

FY Budget Summary	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2024 Proposed
Operating Revenue	$ 5,506,552	$ 6,110,671	$ 6,400,379	$ 7,083,126
Operating Expenses	$ 6,200,271	$ 7,310,833	$ 7,082,991	$ 7,837,003
Net Operating Income (Loss)	$ (693,719)	$(1,200,162)	$ (682,612)	$ (753,877)
Tax Revenue	$ 903,960	$ 949,709	$ 944,114	$ 993,298
Other Revenue	$ 13,982	$ 22,359	$ 68,468	$ 206,695
Donations	$ 300	$ -	$ -	$ -
Grants	$ 1,249,867	$ 767,258	$ 210,840	$ 195,840
Total Net Income (Cash Basis)	$ 1,474,390	$ 539,164	$ 540,810	$ 641,956
Equipment/Improvements	$ 197,767	$ 924,580	$ 1,654,000	$ 2,000,000
Bond Principal/Interest	$ -	$ -	$ -	$ -
Cash Flow provided (Used) per year*	$ 1,276,623	$ (385,416)	$ (1,113,190)	$ (1,358,044)

PLEASE TAKE NOTICE that the budget under consideration is available for public inspection from and after August 2, 2023 by contacting David Donnahoo at 208-408-5062 or by email at ddonnahoo@cmchd.org.

- Tom Reinhardt, CEO, Cascade Medical Center

Cascade Medical Center Board Minutes

August 16th, 2023

CMC Conference Room/Zoom

12:00 pm – 2:00 pm

Trustees present in person: George Greenfield, Jacque Zemlicka, Rachel Smith, Lesa Becker and David Croshaw

Trustees attending remotely via Zoom: Michael Drury

Members absent and excused: David Gough

Others present: Tom Reinhardt, David Donnahoo, Sarah Hasbrouck, and Teri Coombs

Call to Order: Meeting called to order by Rachel Smith at 12:03PM.

Mission Moment:

Sarah shared a mission moment. Two clinic staff recently traveled to Yellow Pine to provide primary care for members of that community, some of whom hadn't had a wellness physical in over two decades. They were able to provide both provider care and lab work for all patients who were interested.

1. Approval of Agenda:

Rachel Smith asked if there were any updates to the agenda as posted. Hearing none, Lesa Becker made a motion to accept the agenda. George Greenfield seconded this motion. All members were in favor; motion passes.

2. Consent Agenda:

a) Approval of Minutes from the July 2023 BOT meeting.
b) August Medical Staff Minutes & July Utilization Report
c) July Financial results

The members of the board reviewed the Consent Agenda items; hearing no requests to remove items, Rachel Smith adopted the consent agenda.

3. New Providers:

Sarah presented an application from Ronald Ellsworth, MD who has reapplied to the Medical Staff as an Active Member. She stated that this provider met the requirements to approve his application. Jacque Zemlicka made the motion to approve the application from Ronald Ellsworth, MD as an Active Member with privileges for a term of two years, Lesa Becker seconded this motion. All members were in favor; motion passes.

Sarah presented applications for Telemedicine/Consultation Privileges for Melyssa Conerly, LCSW, Kate Packer, LCSW and Codie Stevens, LCSW at Intermountain Healthcare. Utilizing Delegated Credentialing, Sarah stated that these provider met the requirements to approve their applications. George

Greenfield made the motion to approve the applications for Telemedicine/Consulting privileges for a term of two years, David Croshaw seconded this motion. All members were in favor; motion passes.

4. Leadership Updates:

Tom shared an update of recent accomplishments, including three grants that we have received recently. The Idaho Community Foundation through Forever Idaho Southwest contributed $7500 to CMC, covering most of the cost for installing the InstyMeds Machine. ICF's President and Vice-Chair visited CMC at the beginning of August for a tour and meeting.

Tom also shared that the Laura Moore Cunningham Foundation awarded us a grant for $25,000 to defray some of the costs to repave the parking lot and that Cambia Foundation awarded $50,000 to study conversion of an EMR.

Tom also shared an update on the InstyMeds machine use, showing utilization to date, and reviewing the work that has been done to drive utilization. He reminded the members of the Board that this machine is for acute medications and does not provide a solution to the long term need of having a pharmacy. Discussion about the progress and ongoing work to optimize the on-site dispensing was briefly held.

Tom did a recap of the bus crash from the YMCA camp, stating CMC provided care for some of the patients. Staff executed the emergency plan beautifully, making sure that all patients had good outcomes. A debrief was held on Tuesday, August 8th and a future mass casualty drill is being coordinated by Dr. Ellsworth.

Tom also shared the community outreach being done by Rachel Huckaby and Sabra Collins, our Community Health Advocates who are having a more visible presence within the Cascade and Donnelly communities. Rachel will be at both the Back to School night as well as the Cascade Food Pantry going forward.

5. FY 2024 Proposed Budget:

David asked for any questions on the finalized budget proposal. He did state that there was no feedback from members of the community, nor were there community members on the Zoom Call. Having no further questions, Rachel Smith asked for a motion to accept the proposed FY24 Budget. Michael Drury made the motion to accept the proposed FY24 budget as provided. David Croshaw seconded this motion. All members were in favor, motion passes.

6. Committee Reports:

Quality Assurance, Performance Improvement and Compliance Committee:

Members:
Lesa Becker, Chairperson
David Gough
George Greenfield
Aline Lee
Tom Reinhardt
Teri Coombs
Sarah Hasbrouck
Dr. Camarata

The Quality Assurance, Performance Improvement and Compliance Committee did meet in August. George Greenfield shared an update from that meeting, including the work that has been done to continue improving the Dashboard that now includes trend and Pareto charts. Secondly, George asked the members of the Board what they would recommend for the agreed upon HealthStream board education, in terms of frequency and occasion. He suggested that all new members of the Board should do this training, and then have the current members repeat this training every three years. The members of the board agreed with this cadence and will communicate this with Bryan to get the modules assigned to the members of the Board.

Strategic Planning Committee:

Members:
David Gough
George Greenfield
David Croshaw
Tom Reinhardt
Jack Knoblock
Karolyn Plehal
Mike Saunders
Charlie Gowing
Ann Young

The Strategic Planning Committee did not meet this past month; however, Tom did share a brief update of the suggestion to get out in the community and listen to what the public wants and expects of the medical center. He did also state that a copy of the meeting minutes was included within the packet. He shared some of the feedback he received from small public listening sessions, stating there will be more to come.

Finance Committee:

Members:
Michael Drury, Chairperson
David Croshaw
Jacque Zemlicka
David Donnahoo
Tom Reinhardt

The Finance Committee did not meet this past month.

7. Other/Next Steps:

Agenda Topics for Next Meeting:

- Discuss future date/time for 2024 Meetings.
- Department Profile – Pharmacy
- Pharmacy Update if new news

Meeting Evaluation:

Great meeting, kept it on track and efficient.

Adjournment: Rachel Smith adjourned the meeting at 1:13pm